U.S. ARMY MATERIEL COMMAND
Logistics Transformation Update
Status of LTTF Initiatives
Presented to MG Stevenson
1300-1400, 28 Jan 04
Room 1NE1209
ESSENTIAL IN PEACE, INDISPENSABLE IN W

Purpose

To provide monthly Logistics Transformation Update to the AMC G-3.

Agenda

- **Introduction**
  - **Snapshot status of AMC "Army Lead" LTTF Initiatives**
  - **Review taskers from previous updates**
- **Discuss all red and amber rated LTTF initiatives**

Summary of AMC's Army Lead" Initiatives

Distribution of 81 LTTF Initiatives	
AMC "Army Lead"	26
AMC Support	24
Other	31
Total LTTF Initiatives	81

As of Jan 04:

Completed	7
Green	8
Amber	10
Red	1
Total	26

	Green		Amber		Red		Completed	
	Jan 04	Dec 03	Jan 04	Dec 03	Jan 04	Dec 03	Jan 04	Dec 03
Critical Initiatives	6	(6)	6	(6)	0	(0)	5	(5)
Other AMC Lead Initiatives	2	(5)	4	(1)	1	(1)	2	(2)
AMC Total	8	(11)	10	(7)	1	(1)	7	(7)

Status Change since Dec 03: Three initiatives changed from **green** to **amber**: AMC Fleet Management at TRAI Engineering; and Submit Autopsy Reports to Program Managers, Weapon System Managers and LOGSA.

Completed Initiatives*: (1) Align Stock Positioning and Sourcing Logic with Distribution Networks; (2) Improve V of PLL; (3) Improve Visibility and Management of Bench and Shop Stock; (4) Industrial Facility Rate Structure; (5) I Class IX Inventory and Asset Visibility; (6) Synchronize Spares Requirements; and (7) Core Logistics.

* All milestones completed. Will continue to monitor to ensure implen

Review Taskers from Previous Updates

LTTF Initiative	Tasker	Status		Remarks
		Completed	Working	
Submit Autopsy Reports to PMs, Weapon System Managers and LOGSA	LOGSA, in coordination with BG Montjar, to contact industry to determine how industry deals with the component obsolescence problem.		✓	Information paper provided to CG, AMC on 18 Aug 03. AMCOPS-IEB briefed AMC G-3 on how industry deals with obsolescence on 13 Nov 04.
Software Repair and Management	AMC G-3 (AMCOPS-FTF) work with CECOM to obtain $1.645M to support the Software Repair and Management initiative		✓	AMCOPS-FTF continues to work the funding issue. Year-end RIC did not yield FY 03 funding.

LTTF Initiatives to be Discussed Today

Red-rated initiatives

- Software Repair and Management

Amber-rated initiatives

- Restructure Army Oil Analysis Program (AOAP)
- Submit Autopsy Reports to Program Managers, Weapon System Manager LOGSA
- AMC Fleet Management at TRADOC DOLs
- Multi-Echelon Stock Positioning
- Reverse Logistics Distribution Management
- Conduct Major Components/End Item Serial Number Tracking
- Execute AIT Tagging of All Recoverable Items
- Partnering in the National Sustainment Base
- Expert ASL Review Team
- Sustainment Engineering

Software Repair and Management

(Software Life Cycle Management)

Initiative Lead: Cenap Dada/AMSEL-SE-OP-SPO/732-532-1296
HQ AMC Initiative Lead: Eric Parrish/AMCOPS-FAM/806-9099
Date of Update: 28 Jan 04

UPDATE [X] NEW [ ] DELETE [ ] COMPLETED [ ]

INITIATIVE DESCRIPTION: Dramatically reduce Army software costs; increase the speed with which new capabilities are made available to the field; and simplify the use of complex software-intensive systems for soldiers.

KEY MILESTONE ACTIONS:

ACTION(S)	MILESTONE	MILESTONE MET YES NO
1. Obtain FY04 Funding	Feb 04	
2. Capture Army-Wide Software Cost		
Estimate for first domain	Jun 04	
Institutionalize Army wide process	Sep 06	
3. New Army Software Business model		
Draft	Jul 04	
Final	Jan 05	
4. Army Leadership SW Awareness Program		
Road Show Briefing	Jul 04	
Institutionalized Course	Sep 06	

FUNDING STATUS/ISSUES

- MDEP: VALT APE: 423829
- CECOM has funded approx. $100K toward initial effort to date
- Emerging Requirements FY04: $1.645M UFR
  - $ .915M UFR - Develop SW Business Model
  - $ .235M UFR - Capturing Software Costs
  - $ .495M UFR - Develop Leadership Tng Program
- FY05 Unfunded Requirement (1.235M)
- FY06 Unfunded Requirement (0.840M)

ACTION ITEMS NOT MET WITH REVISED MILESTONES

Action not met	Reason	Revised Milestone
N/A		

CURRENT ASSESSMENT

[ ] GREEN [ ] AMBER [X] RED

- Carry-over requirement from FY03
- Initial planning on all subtasks completed; TACOM and AMCOM participated in this effort
- FY03 Resource milestone not met
- This task is an initial subset of "Future Software Concept" tenets briefed to GEN Kern in Mar-May 03
- CECOM will continue planning effort, however delivery of products per milestones require resources.

Restructure Army Oil Analysis Program (AOAP)

Initiative LEAD: COL Kurt Weidenthal II/AMXLS/DSN 645-0501

Date of Update: 28 Jan 04

UPDATE [X] NEW [ ] DELETE [ ] COMPLETED [ ]

INITIATIVE DESCRIPTION: Overhaul AOAP (Alternative Proposal).

KEY MILESTONE (MS) ACTIONS: (Derived from LOGSA's Alternative Proposal)

ACTION(S)	MS	MS MET YES	No
Brief CG, AMC on AOAP Return on Investment		**Jan 03**	**X**
Host Work Loading Conference		**Jan 03**	**X**
Build Collaborative Alliance With TACOM	**Feb 03**	**X**	
Brief MG (P) Christianson	**Oct 03**	**X**	
Build Collaborative Alliance with AMCOM, PEO AVN and RDEC	**Oct 03**	**X**	
Finalize MOU between AMCOM, PEO AVN and RDEC	**Feb 04**		
Assume C2 of All Labs	**Oct 05**		

ACTION ITEMS NOT MET WITH REVISED MILESTONES (Milestones shown are from original LTTF Decision Paper – Briefed CG TACOM and staff and in process of collaborating efforts)

Revised Milestone	Action not met	Reason
C2 of all labs was moved to Oct 05	Funding has not been allocated for FY04. Funding for Lab Equipment may be diverted to IMAs to fund Lab Operations	Assume C2 of all labs in Oct 05

FUNDING STATUS/ISSUES (Provide specifics including PEG and MDEP)

- DA Approved $9.3M for Lab Equipment Requirements in FY04 (MDEP – ASLS, PEG – Sustaining); APPROP - OMA
- $5,032,000.00 earmarked from the FY04 Lab Equipment is on hold. DA may use these funds to fund Lab Operating costs due to lack of funding for the labs.
- AOAP Requirements completed prior to DA approval:
  - Lube Order Review (Sampling Intervals) TACOM MAM (90 to 180 days)
  - Economic Analysis Briefing Completion
  - Briefed MG Waterman, Nov 02
  - CEAC validated , Dec 02
  - Regulations Review and Update Nov 02 – Apr 03

CURRENT ASSESSMENT

[ ] GREEN [X] AMBER [ ] RED

- AMSAA completed feasibility assessment of AOAP per CG directive
- CG, TACOM and LOGSA have collaborated to merge LTTF initiative and LOGSA Alternative Proposal
- 5 College interns were hired at the direction of Gen Kern to conduct a study of AOAP. The college interns concluded that Oil Analysis is a valuable tool and continues to grow with industry. GEN Kern concurred with the interns assessment.
- LOGSA, AMCOM, PEO AVN and RDEC forming a Collaborative Alliance

Submit Autopsy Reports to Program Managers (PM), Weapon System Managers, and LOGSA

Initiative LEAD: LOGSA - Col Kurt Weidenthal II/AMXLS/(256) 955-0501 and Support: PM ALIS/Mike Verville/ (804)734-7683

Date of Update: 28 Jan 04

UPDATE [X] NEW [ ] DELETE [ ] COMPLETED [ ]

INITIATIVE DESCRIPTION: Submit Autopsy Reports to Program Managers (PMs), Weapon System Mgrs, and LOGSA on all combat systems major assemble failures with a FEDLOG price of $50K or more.

KEY MILESTONE ACTIONS	MILESTONE	MILESTONE MET YES	MILESTONE MET NO
a. DA G-4 issue policy guidance on Autopsy Report preparation and submission timelines to first GO in Chain of Command and the sustainment base following confirmation of a failure.	30 Jun 03		X
b. LOGSA and GCSS-A develop standardized automated Autopsy Report for GCSS-A inclusion by FY04. Milestones as follows:			
(1) Meet with GCSS-A to Discuss Autopsy Report Requirements	31 Mar 03		X
(2) Program Interim Rqmts, Test, and Field Interim Solution	30 Sep 04		
(3) Develop integrated GCSS-A ERP solution.	31 May 06		

ACTION ITEMS NOT MET WITH REVISED MILESTONES

Action Not Met Milestone	Reason	Revised Milestone
Milestone (a)	Met with DA G4 personnel, Dec 03, to discuss policy and procedures for Autopsy Report. Policy should be included in Feb 04 update of AR 750-1 and procedures in Jul 04 update of DA PAM 738-750.	Jul 04

FUNDING STATUS/ISSUES (Provide specifics including PEG and MDEP)

- LOGSA has identified funding requirements for POM submission. Currently, requirements are unfunded.
- LOGSA internally funded the FY03 budget requirement for development of the interim solution.

PEG: Sustain MDEP: SOTH
FY 03 - $277K (Interim) – Internally Funded
FY 04 - $127K (Sustainment) – Not Funded
FY 06 - $269K (Final) – Not Funded

CURRENT ASSESSMENT

GREEN [ ] AMBER [X] RED [ ]

- Work began 1 Sep 03. Scheduled completion 30 Sep 04.
- AMC G-3 expressed concerns about lack of Army policy and sending out of tolerance demand data to MSCs/PMs without it being filtered by the field.
- Met with DA G4 office, Dec 03, to address policy issue. Plan is to include policy in AR 750-1 for Feb update and procedures for DA PAM 738-750 update in July timeframe.
- LOGSA to begin receiving Autopsy data and ORG Work Orders, Oct 04, that should help filter demand data.

AMC Fleet Management at TRADOC DOIs

Initiative LEAD: Mr. James Sullivan/AMC G3/703-806-9005 Phyllis Wiggins/AMC G8/703-806-8440
Co – Lead: COL Good/TRADOC G4/DSN 680-5119
Date of Update: 28 Jan 04

UPDATE [X] NEW [ ] DELETE [ ] COMPLETED [ ]

FUNDING STATUS/ISSUES (Provide specifics including PEG and MDEP)

- Resource alternatives for the Aviation Center Logistics Command are being evaluated – issue is ownership of contract and manpower funding.

INITIATIVE DESCRIPTION: Test concept to improve TRADOC Fleet Readiness by transferring supply/maintenance functions from TRADOC to AMC.

KEY MILESTONE ACTIONS:

MET	MILESTONE YES	NO
• IPR # six conducted 22 Jan 04	X	
• Ft. Rucker Decision IPR scheduled for Mar 04		
• Ft Knox Performance IPR scheduled for Jun 04		
• Ft. Knox Decision IPR scheduled for Sep 04		

ACTION ITEMS NOT MET WITH REVISED MILESTONES

At the 19 Aug 03 3-Star IPR, LTG Jones indicated TRADOC was not yet ready to discuss expansion schedule for remaining TRADOC sites.

Baselines for the Ft. Knox pilot metrics need enhancements.

CURRENT ASSESSMENT

[ ] GREEN [X] AMBER [ ] RED

- The pilot efforts have demonstrated positive results. Current assessment is amber do to lack of metric baselines and negative readiness trend at Ft. Knox

Note: This Initiative was added by AMC in Oct 02.

Multi-Echelon Stock Positioning

Initiative LEAD: Lauren Reyes/AMCOPS-SLA/806-8524

HQDA POC: Sharon Dunfrund/692-9851

Date of Update: 28 Jan 04

UPDATE [X] NEW [ ] DELETE [ ] COMPLETED [ ]

FUNDING STATUS/ISSUES (Provide specifics including PEG and MDEP)

INITIATIVE DESCRIPTION Institute a multi-echelon inventory determination process that improves equipment readiness, reduces maintenance workload, improves deployability, and lowers cost.

- AMSAA Simulation for Optimum Stock Positions (Funding)

FY03	$900K	FY07	$500K
FY04	$500K	FY08	$500K
FY05	$500K	FY09	$100K
FY06	$500K		

-- Full Dollar Requirement TBD

KEY MILESTONE ACTION	MILESTONE MET Milestone (MS)	YES	NO
1. Complete implementation of SSF MS III	May 03	X	
2. DA G4 approves implementing Phase 1 policies	Oct 04		
3. ASA(ALT) and CG AMC issues guidance to PM GCSS-A/LMP (implement Phase 1 requirements)	Oct 04		
4. DA, G4 provides program approval implementing Phase 2 policies (includes Stock Positioning Optimization - Readiness Targeted System (SPORTS) computation)	Mar 06		
5. ASA (ALT) and CGAMC issues guidance to PM GCSS-A and LMP (implement Phase 2 requirements)	Mar 06		

ACTION ITEMS NOT MET WITH REVISED MILESTONES

Action not met Milestone	Revised Reason

CURRENT ASSESSMENT

[ ] GREEN [X] AMBER [ ] RED

- DA, G4 approved initial Multi-echelon determination process (Phase 1) on completion of MS III

Reverse Logistics Distribution Management

Initiative LEAD: Ronald Bepko/AMCOPS-SLA/806-8299 HQDA POC: Sharon Dunfrund/692-9851
Date of Update: 28 Jan 04

UPDATE [X] NEW [ ] DELETE [ ] COMPLETED [ ]

FUNDING STATUS/ISSUES (Provide specifics including PEG and MDEP)

INITIATIVE DESCRIPTION: Implement recommendation to improve Reverse Supply/Retrograde performance at all levels by establishing reverse pipeline metrics.

KEY MILESTONE ACTIONS: MILESTONE MET _____

MILESTONE	YES	NO
1. DCS G-4 provide policy Memo establishing performance metrics for reverse pipeline	FY03	X*
2. Enterprise Integration to sign metrics directive for PM GCSS-A & PM LMP to integrate performance metrics with LOGSA's LIDB	Jul 03	X*
3. Business Case Analysis complete (RAND/DLA/AMC) for reverse pipeline to include considering cross-docking operations at DLA strategic distribution platforms	Aug 03	X
4. Performance metrics initiated in LIDB	TBD	X*
5. Carcass tracking system implemented	FY06 (related to LTTF Major Component Serial Number Initiative)	
6. Exchange Pricing implemented	FY05 (related to LTTF Exchange Pricing Initiative)	

Full Dollar Requirement still being developed. Requirement for LIDB, GCSS-A and LMP is dependent upon specific metrics selected.

ACTION ITEMS NOT MET WITH REVISED MILESTONES

Action not met	Reason	Revised Milestone
*1. DCS G-4 provide policy memo	Pending review.	Apr 04
*2. Enterprise Integration to sign metrics GCSS-A/PM LMP	Driven by finalizing MS 1.	May 04 directive for PM
*4. Performance Metrics in LIDB	Driven by completion of MS 1.	TBD

CURRENT ASSESSMENT

[ ] GREEN [X] AMBER [ ] RED

- Metric Candidates needed a complete overha

Working level meeting is scheduled with Army G-4 in MAR 2004

Conduct Major Components/End Item Serial Number Tracking

Initiative LEAD: Lauren Reyes/AMCOPS-SLA/806-8324 **HQDA POC: Sharon Dunfrund/692-9851**
Date of Update: 28 Jan 04

UPDATE ☒ NEW ☐ DELETE ☐ COMPLETED ☐

INITIATIVE DESCRIPTION: Implementation of Serial Number Tracking for high-dollar major components of end items and weapons systems.

KEY MILESTONE ACTIONS:

	MILESTONE (MS)	MILESTONE MET YES	NO
1. ACS, G-4 tasking to AMC to develop policy on MCEI Serial Number written and signed	Oct 02	X	
2. AMC Implementation plan proposal completed and sent to G-4	Jan 03	X	
3. UID/SNT Summit Meeting	2nd Qtr 04		
4. DCS, G-4 approval of AMC Implementation Plan	2nd Qtr 04*		
5. UID/SNT requirements to be blueprinted into the emerging Enterprise Architecture Plan	FY 04-06		
6. ASA (ALT) signs policy on MCEI tracking to acquisition community	Apr 04		
7. MCEI management and data collections system developed and integrated with LMP, GCSS-A	Jan 06		
8. Implementation of AIT	FY 04-09		

FUNDING STATUS/ISSUES (Provide specifics including PEG and MDEP)

DA, G-4 and AMC still need to determine feasibi requirements for MCEI serial tracking and provic for related AIT funding requirements, i.e, equipment, training and data base maintenance

Additional funding requirements are being determined for system requirements and integration as to be blueprinted into the Emerging Enterprise Architecture Plan.

Full Dollar Requirement TBD.

ACTION ITEMS NOT MET WITH REVISED MILESTONES

Action not met Milestone	Reason	Revised
4.*~~DCS, G-4~~ approval of AMC Implementation Plan	After reviewing Plan in Dec 03, ACS, G-4 tasked HQAMC to re-visit the plan in light of new enterprise initiatives and revise plan.	Feb 04

(AMC Enterprise will hold an AIT/UID summit in 2nd Qtr 04 to develop the best way ahead, and AMCOPS SLA will revise plan based on decisions to be made by AMC leadership on inserting serialized item management into upcoming Enterprise Blueprinting and Architecture Plan.)

CURRENT ASSESSMENT

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- AMC Implementation Plan forwarded to DA G-4
- In Dec 03, HQDA requested update of Plan by 2nd Qtr 04
- All LMP and LOGSA workgroups continue to meet to ensure MCEI efforts are integrated with final solution
- LOGSA is developing a Program Plan to identify items to be serial number tracked and how Army will migrate to an Enterprise Serial Number Tracking System (LOGSA to brief Ms. Baker, HQAMC in 2nd QTR 04)

ESSENTIAL IN PEACE, INDISPENSABLE IN WAR

Execute AIT Tagging of all Recoverable Items

Initiative Lead: Mr. Folk/ AMCOPS-E / (703) 806-8909
Date of Update: 28 Jan 04

UPDATE [X] NEW [ ] DELETE [ ] COMPLETED [ ]

INITIATIVE DESCRIPTION: Execute AIT tagging of all recoverable items, adopting existing bar coding technology. Develop an automated means of identifying items moving through supply and ownership chain and expedite the process of inventory and tracking stocks (including stocks received from other services and nations).

MILESTONE ACTION(S):

MILESTONES		YES	NO	MILESTONES MET
- AMC, in coordination with ASA(ALT)/DA G4, direct acquisition to implement tagging strategy. (accomplished 30 Jun 03)	30 Mar 03	X		
- AMC, through the AIT Working Group chaired by LAISO, collect data element requirements across AMC. (accomplished 30 May 03)	30 Apr 03	X		
- Develop a strategy for an integrated approach to implement the Unique Identification (UID) policy across the Army community.	15 Dec 03		X	
- LOGSA to expand RF-Tag data feeds to incorporate commodity data in LIDB	12 Mar 04			

FUNDING STATUS/ISSUES (Provide specifics including PEG and MDEP)

- AMC POM submission for FY06-11 to support AIT implementation at the national level is $199.4M. FY03 obligated amounted to $27.2M; FY04 requirement is $55.1M.
- CASCOM POM in support of AIT implementation at the tactical level is $156.4M. FY03-04 UFR is $9.5M.
- LAISO in coordination with MSCs/LOGSA submitted FY06-11POM to HQ AMC on 16 Dec 03.

ACTION ITEMS NOT MET WITH REVISED MILESTONES

Action Not Met Milestone	Revised Milestone	Reason
Strategy UID	27 Feb 04	DOD Guidance 29 July 03 established requirements for UID. DFAR requirements published Oct 03, effect Jan 04. AMC AIT Forum scheduled for mid Feb 04, expected to update current AIT guidance and incorporate UID into the AMC AIT Implementation Plan.

CURRENT ASSESSMENT

[ ] GREEN [X] AMBER [ ] RED

- OSD issued policy on 29 Jul 03 requiring UID clause on all solicitations issued on or after 1 Jan 04.
- OSD published a draft DoD Logistics Radio Frequency Identification (RFID) policy, 2 Oct 03 and revision to 2 Oct 03 draft to be released Jan 04
- UID policy is evolving with the extension to all assets coming from National Repair Activities.
- Funding impacts are continuing to evolve and can not be determined until further analysis has been complete

Partnering in the National Sustainment Base

Initiative Lead: Mr. Luis E. Garcia-Baco/AMCOPS-IEB/703-806-8881

Date of Update: 28 Jan 04

UPDATE ☒ NEW ☐ DELETE ☐ COMPLETED ☐

FUNDING STATUS/ISSUES

- INITIATIVE DESCRIPTION: Partnering in the National Sustainment Base – an arrangement between public & private sector entities to meet the Army's operational and sustainment needs.

KEY MILESTONE ACTIONS:

	MILESTONE	MET		MILESTONE MET
			YES	NO
1. National Sustainment Strategy	30 Sep 03		X	
2. Legislative Changes	30 Sep 03		X	
3. Contract Clauses	19 Sep 03		X (Completed)	
4. Partnering Instruction		10 Dec 03		X
5. Partnering Presentation (Teaching)		29 Mar 04		

- Estimate additional funding of $250K to dep team to teach partnering.
- Identified MDEP: ASIE, PEG: SS, and APPROP: OMA will be impacted by $250K additional fund (FY04: $150K)

ACTION ITEMS NOT MET WITH REVISED MILESTONES

Action not met Milestone	Reason	Revised Milestone
1. Nat'l Sustainment Strategy	Reworking to include ammunition plants as well as the commercial industrial base.	15 April 04

CURRENT ASSESSMENT

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- OCLL is staffing AMC's AWCF/GSIE FY05 Legislative Proposal Package at DA's BIC. ASA(ALT) & ASA(FM) have raised objections.
- Proposed GSIE FY05 Legislative changes address contract clauses. Recommend closing action.
- Proposed briefing for Partnering Instruction Tutorial is completed. Under review for presentation during FY04.

Expert ASL Review Team

Initiative Lead: **/AMCOPS-SLS/Denise Hamner 806-8332 (DA G4, ADM Team)**

Date of Update:

UPDATE [X]	NEW [ ]	DELETE [ ]	COMPLETED [ ]	FUNDING STATUS/ISSUES (Provide specifics including PEG and MDEP)
INITIATIVE DESCRIPTION: Need a team of experts to help entire Army execute Dollar Cost Banding (DCB) to standard.				No Funding Required.

KEY MILESTONE ACTIONS:	MILESTONES ***(MS)***	MILESTONES MET YES	MILESTONES MET NO

Placeholder

ACTION ITEMS NOT MET WITH [illegible] MILESTONES			CURRENT ASSESSMENT
Action Not Met	Reason	Revised Milestone	[ ] GREEN [X] AMBER [ ] RED

ESSENTIAL IN PEACE, INDISPENSABLE IN WAR

Sustainment Engineering

Initiative LEAD: Mr. James Mc/JAMCOPS-I-EI/703-806-9136
Date of Update: 28 Jan 04

UPDATE ☒ X NEW ☐ DELETE ☐ COMPLETED ☐

FUNDING STATUS/ISSUES (Provide specifics including PEG and MDEP)

Anticipate no funding requirement to implement initiative.

INITIATIVE DESCRIPTION: To ensure IMMCs retain capability to effectively perform sustainment engineering mission and to smooth engineering support for weapon systems transitioning from production to sustainment.

KEY MILESTONE(MS) ACTIONS:

	MS	MS MET YES	NO
• Initiate coordination w/ RDE Command	Nov 02		X
• Staff Funding Policy Change Support Memo	Jan 03		X
• Decision on RDE CMD/IMMC engineer split	Feb 03		X
• Coordinated Effort to Change Funding Policy	Jul 03		X
• Coordinate with G-8 on lead transfer	Oct 03		X

ACTION ITEMS NOT MET WITH REVISED MILESTONES

Action not met	Reason	Revised Milestone

CURRENT ASSESSMENT

☐ GREEN ☒ AMBER ☐ RED

- IMMC engineer issue resolved
- DA G-4 supports 3 year PM sustainment period
  - Recommends grandfathering existing SSTS program
  - Recomends implementing new policy in FY 06-11 PO
- Def Business Initiative Council Acq Mgt Process/Fund Bd reviewed; proposed IPT examine transition process recommend changes required.

Closing Comments

- **Currently working with Army G-4 to identify and integrate key LTTF initi into the Army Focus Areas**

- **Next CG, AMC LTTF Update scheduled on 22 March 2004**